

July 8, 2019

Juanita Spencer
CEO, NS Federation of Municipalities
1809 Barrington Street, Suite 1304
Halifax, NS B3M 2J6

Dear Juanita,

Thank you for your letter and your kind words of congratulations. I am pleased to be taking on the role of Chief Executive Officer for the Nova Scotia Office of Immigration (NSOI).

In my short time in this role, it has become clear to me that Nova Scotia is a leader in immigration. The many accomplishments of NSOI over the last few years reflect not only the Province's commitment to immigration, but the welcoming spirit of Nova Scotians.

I look forward to continuing to build on our relationship and to find ways to further collaborate with municipalities to maximize the opportunities immigration presents.

Yours truly,



Kelliann Dean
CEO, Nova Scotia Office of Immigration