



**NOVA SCOTIA FEDERATION
OF MUNICIPALITIES**

June 18, 2019

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Nancy MacLellan
Deputy Minister, Department of Municipal Affairs and Housing
Province of Nova Scotia
P.O. Box 216 Halifax, NS B3J 2M4

Dear Ms. MacLellan:

RE: CONGRATULATIONS ON APPOINTMENT AS DEPUTY MINISTER

On behalf of the Nova Scotia Federation of Municipalities (NSFM) I want to congratulate you on your recent appointment as Deputy Minister for the Department of Municipal Affairs and Housing.

As you may recall from your recent participation at our Spring Conference in Truro, NSFM is the voice advocating on behalf of Nova Scotia's 50 municipalities to the Provincial government. We have a long history of working with Municipal Affairs to advance our members priorities and we anticipate further strengthening our relationship as you settle into your new role. We also look forward to working with you and the department in your newly expanded housing mandate.

Our organizations have several joint meetings scheduled over the next few months. I would like to request a separate meeting with you in the short-term, in advance of the next Provincial-Municipal Roundtable in early fall. I would like to discuss matters of interest to both NSFM and DMAH, to briefly review the partnership framework, the roundtable goals and deliverables, and to review the fall meeting agenda.

Congratulations again on your recent appointment. I look forward to meeting soon.

Kind regards,

{Original signed by}

Juanita Spencer
CEO, NSFM