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and Labrador, NL

Présidente
Municipalities Newfoundland
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December 15th, 2025

Mayor David Mitchell
President, NSFM
1809 Barrington Street, Suite 1500
Halifax, NS B3J 3K8

Dear President Mitchell,

Congratulations on your new role as President of the Nova Scotia Federation of Municipalities. Although you're no stranger to the municipal sector, you're taking on the leadership of NSFM at a crucial time for communities in your province and across the country.

FCM works closely with Provincial-Territorial Association (PTA) partners to empower municipalities in every region to build stronger, safer, more resilient, and more inclusive communities for Canadians. When we bring local priorities to the national table, FCM gets results because we bring together around 2,000 municipalities of all sizes, representing more than 92 percent of Canadians. As the order of government closest to people's daily lives, local governments understand the issues that matter to Canadians, and we have the expertise to deliver results.

Over the past few years, in partnership with PTAs like NSFM, FCM has secured unprecedented new tools for municipalities, including but not limited:

- Canada's first National Adaptation Strategy, which includes investment through FCM to support a minimum of 1,400 community-based climate adaptation projects;
- the historic Housing Accelerator Fund to support municipalities to increase housing supply;
- the \$3.225 billion Universal Broadband Fund; and
- the permanent and indexed Canada Community-Building Fund (formerly the federal Gas Tax Fund) – as well as one-time doubling of the fund in Budget 2019 and 2021.

With a new federal government in place, fresh opportunities are emerging to advocate for stronger municipalities. We look forward to working with NSFM to ensure members' priorities, like the impacts of trade disputes, affordable housing, infrastructure renewal, public safety, and climate adaptation, are heard loud and clear in Parliament. Additionally, we look forward to collaborating closely with NSFM as we call for federal, provincial and territorial governments to come together to modernize municipal revenue tools.

FCM's Board of Directors meet two times per year. These meetings are some of many opportunities for FCM and PTAs to work together and discuss national



municipal priorities. In addition, throughout all the Board and Committee meetings, PTAs are encouraged to share regional expertise to strengthen our national advocacy. We encourage you to bookmark our Upcoming Events [webpage](#). Below is a snapshot of what you can expect in the coming months:

- Committee Meetings – February 17-20, 2026 (virtual)
- Board Meeting – March 3-5, 2026 (St. John's, NL)
- Board Meeting – June 1, 2026 (virtual)
- Annual Conference and AGM – June 4-7, 2026 (Edmonton, AB)
- Committee Meetings – November 2-6, 2026 (virtual)
- Board Meeting – November 17-19, 2026 (Ottawa)

We know you have a lot to do in this new role and we look forward to connecting. FCM staff will continue to work closely with your team. If you have any questions or matters to discuss, at any time, don't hesitate to reach out to Engagement Manager, Mélissa Dubé (mdube@fcm.ca; 1-343-925-6469).

Again, congratulations, and we look forward to continuing to work together.

Sincerely,



Rebecca Bligh
Councillor, City of Vancouver, British Columbia
FCM President



Brittany Merrifield
President, Union of Municipalities of New Brunswick
Affiliate Member Representative, FCM Executive Committee