



Mayor Amanda McDougall  
320 Esplanade - Suite 400  
Sydney, NS B1P 7B9

December 3, 2021

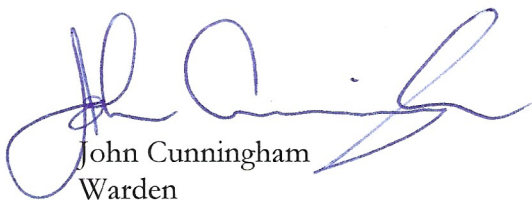
Dear Mayor McDougall,

On behalf of the Municipality of the District of Yarmouth, I would like to extend sincere congratulations to you on your successful appointment as President for Nova Scotia Federation of Municipalities.

As municipal elected representatives we look forward with anticipation to open communications with you in an effort to better serve our residents and Nova Scotia. Your leadership and strive to move communities forward is important and we wish you every success. I am also looking forward to the results of your recent sessions around strategic direction and approach to the work you do on behalf of the members. Finally, I want to take this opportunity to thank you for your leadership while Ms. Emily Lutz was away on leave during the Provincial election.

Your staff can contact our Chief Administrative Officer, Victoria Brooks should you and Juanita wish to meet with me and or Council. Alternatively, you can reach me directly at 902-740-5332. Again, I offer my sincerest congratulations.

Sincerely,



John Cunningham  
Warden

JC/jp

Cc: Victoria Brooks, CAO  
Juanita Spencer, NSFM Executive Director